

## **A New Heuristic Approach for Specially Structured Two Stage Flow Shop Scheduling to Minimize the Rental Cost, Processing Time, Associated with Probabilities Including Transportation Time, Job Block Criteria and Job Weightage**

<sup>1</sup>Deepak Gupta, <sup>2</sup>Shashi Bala and <sup>1</sup>Payal Singla

<sup>1</sup>Department of Mathematics, M. M. University, Mullana, Ambala, India

<sup>2</sup>Department of Mathematics, M. P. College for Women, Mandi Dabwali, India

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### **ABSTRACT**

*The present paper is attempt to develop a new heuristic algorithm, an alternative to the traditional algorithm proposed by Johnson's (1954) to find the optimal sequence to minimize the utilization time of the machines and hence their rental cost for two stage specially structured flow shop scheduling under specified rental policy in which processing times are associated with probabilities including transportation time and job block criteria. Further jobs are attached with weights to indicate their relative importance. The proposed method is very simple and easy to understand and also provide an important tool for the decision maker. Algorithm is justified by numerical illustration.*

**Keywords:** Specially Structured, Flow Shop Scheduling, Rental Policy, Processing time, Weightage of jobs, Transportation time and Job block.

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### **INTRODUCTION**

Scheduling models deals with the determination of an optimal sequence in which to service customers or to perform a set of jobs, in order to minimize total elapsed time or another suitable measure of performance. Some widely studied classical models comprise single machine, parallel machine, flow shop scheduling, job shop scheduling, open shop scheduling etc. The objective of flow shop scheduling problem is to find a permutation schedule that minimizes the maximum completion time of a sequence. Scheduling has become a major field with in operation research with several hundred publications appearing each year. Johnson [8] first of all gave a method to minimize the make span for n-jobs, two machine scheduling problems. Practically scheduling problem depends upon the significant factors namely, Transportation time, weight in jobs, break down effect, relative importance of a job over another job etc. These concepts were separately studied by Mitten[10],Smith[16], Wassenhove and Gelders [17] , Sen et al [12],Gupta Deepak[3],Singh T.P.[13] Maggu &Das [9] Yoshida & Hitomi [18] etc.. In a flow shop scheduling each job has the same routing throw machines and the sequence of operations is fixed. In a specially structured flow shop scheduling the data is not merely random but bears a well defined structural relation. Gupta J.N.D. [6] gave an algorithm to find the optimal schedule for specially structured flow shop scheduling. for specially structured flow shop scheduling. Gupta [4] studied specially structured flow shop problem to minimize the rental cost of the machine under predefined rental policy in which the probabilities have been associated with processing time . Yoshida and Hitomi [18] further considered the problem with set up time. The basic concept of equivalent job for a job block has been introduced by Maggu & Das [9]. Singh T.P. and Gupta Deepak [14] studied the optimal two stage production schedule in which processing time and set up time both were associated with probabilities including job block criteria. . Miyazaki [11] associated weights with the jobs. The transportation times (loading time, moving time and unloading etc.) from one machine to another are also not negligible and therefore

must be included in the job processing. However, in some application, transportation time have major impact on the performance measures considered for the scheduling problem so they need to be considered separately.

Gupta & Singla [5] studied 2-stage specially structured flow shop problem to minimize rental cost under the pre-defined rental policy with job weightage. This paper is an attempt to extend the study made by Gupta & Singla [5] by introducing job block criteria & transportation time.

Thus the problem discussed in this paper become wider and very close to practical situation in manufacturing/process industry. We have obtained an algorithm which gives minimum possible rental cost while minimizing total utilization time.

### 1. Practical Situation

The practical situation of specially structured flow shop scheduling occur in our day to day working, in banking, offices, educational institutions, factories and industrial concern e.g., in a readymade garment manufacturing plant which has mainly two machines. viz, cutting and sewing, in which the time taken by the 2<sup>nd</sup> machine (sewing machine) will always be greater than the time taken by first machine (cutting machine). Moreover different quality of garment are to be produced with relative importance i.e. weight of jobs become significant. In our day to day working in factories and industrial production concern different jobs are processed on various machines. These jobs are required to be processed in machines A,B,C,----- in a specified order. When the machine on which jobs are to be processed are placed at different places the transportation time (which include loading time, moving time, and unloading time etc.) has a significant role in production concern. Various practical situations occur in real life when one has got the assignment but does not have one's own machine or does not have enough money to purchase machine. Under such circumstances the machine has to be taken on rent in order to complete the assignment. Rental of various equipments is an affordable and quick solution for a businessman, a manufacturer or a company, which is presently constrained by the availability of limited funds due to recent global economic recession. Renting enables saving working capital, gives option for having the equipment and allows up-gradation to new technology. Further the priority of one job over the other may be significant due to some urgency or demand of one particular type of job over other. Hence the job block criteria become important.

### 2. Notations

- $S$  : Sequence of jobs 1, 2, 3, ..., n
- $S_k$  : Sequence obtained by applying Johnson's procedure,  $k = 1, 2, 3, \dots, r$ .
- $M_j$  : Machine  $j$ ,  $j = 1, 2$ .
- $a_{ij}$  : Processing time of  $i^{\text{th}}$  job on machine  $M_j$
- $p_{ij}$  : Probability associated to the processing time  $a_{ij}$
- $A_{ij}$  : Expected processing time of  $i^{\text{th}}$  job on machine.
- $t_{i1 \rightarrow 2}$  : Transportation time of  $i^{\text{th}}$  job from 1<sup>st</sup> machine to 2<sup>nd</sup> machine
- $t_{ij}(S_k)$  : Completion time of  $i^{\text{th}}$  job of sequence  $S_k$  on machine  $M_j$
- $w_i$  : weight of  $i^{\text{th}}$  job.
- $\beta$  : Equivalent job for job-block ( $k, m$ )
- $G_i$  : weighted flow time of  $i^{\text{th}}$  job on machine  $M_1$ .
- $H_i$  : weighted flow time of  $i^{\text{th}}$  job on machine  $M_2$ .
- $U_j(S_k)$  : Utilization time for which machine  $M_j$  is required.
- $C_j$  : Rental cost per unit time of  $j^{\text{th}}$  machine.
- $R(S_k)$  : Total rental cost for the sequence  $S_k$  of all machine

### 3. Definition

Completion time of  $i^{\text{th}}$  job on machine  $M_j$  is denoted by  $t_{ij}$  and is defined as:

$$t_{ij} = \max(t_{i-1,j}, t_{i,j-1} + t_{i1 \rightarrow 2}) + A_{ij}; \quad j \geq 2.$$

where  $A_{ij}$  = Expected processing time of  $i^{\text{th}}$  job on  $j^{\text{th}}$  machine.

### 4. Rental Policy (P)

The machines will be taken on rent as and when they are required and are returned as and when they are no longer required. i.e. the first machine will be taken on rent in the starting of the processing the jobs, 2<sup>nd</sup> machine will be taken on rent at time when 1<sup>st</sup> job is completed on the 1<sup>st</sup> machine.

**5. Problem Formulation**

Let some job  $i$  ( $i = 1, 2, \dots, n$ ) are to be processed on two machines  $M_j$  ( $j = 1, 2$ ) under the specified rental policy P. Let  $A_{ij}$  be the expected processing time of  $i^{th}$  job on  $j^{th}$  machine. Let  $w_i$  be weight of the  $i^{th}$  job.  $\beta = (k, m)$  be equivalent job for job block  $(k, m)$  and  $t_i$  be the transportation time of  $i^{th}$  job from machine  $M_1$  to  $M_2$

Our aim is to find the sequence  $\{S_k\}$  of jobs which minimize the rental cost of the machines while minimizing the utilization time of machines.

The mathematical model of the problem in matrix form can be stated as:

Jobs	Machine M <sub>1</sub>			$t_{i1 \rightarrow 2}$	Machine M <sub>2</sub>		Weight of jobs
	$a_{i1}$	$p_{i1}$			$a_{i2}$	$p_{i2}$	
1	$a_{11}$	$p_{11}$		$t_{11 \rightarrow 2}$	$a_{12}$	$p_{12}$	$w_1$
2	$a_{21}$	$p_{21}$		$t_{21 \rightarrow 2}$	$a_{22}$	$p_{22}$	$w_2$
3	$a_{31}$	$p_{31}$		$t_{31 \rightarrow 2}$	$a_{32}$	$p_{32}$	$w_3$
-	-	-		-	-	-	-
n	$a_{n1}$	$p_{n1}$		$t_{n1 \rightarrow 2}$	$a_{n2}$	$p_{n2}$	$w_n$

Table -1

Mathematically, the problem is stated as:

Minimize  $U_2(S_k)$  and hence

$$\text{Minimize } R(S_k) = \sum_{i=1}^n A_{i1} \times C_1 + U_j(S_k) \times C_2$$

Subject to constraint: Rental Policy (P).

i.e. our objective is to minimize utilization time of machine and hence rental cost of machines.

**6. Theorem**

If  $A_{i1} \leq A_{i2}$  for all  $i, j, i \neq j$ , then  $k_1, k_2, \dots, k_n$  is a monotonically decreasing sequence,

where  $K_n = \sum_{i=1}^n A_{i1} - \sum_{i=1}^{n-1} A_{i2}$ .

Proof: Let  $A_{i1} \leq A_{j2}$  for all  $i, j, i \neq j$

i.e.,  $\max A_{i1} \leq \min A_{j2}$  for all  $i, j, i \neq j$

$$\text{Let } K_n = \sum_{i=1}^n A_{i1} - \sum_{i=1}^{n-1} A_{i2}$$

Therefore, we have  $k_1 = A_{11}$

Also  $k_2 = A_{11} + A_{21} - A_{12} = A_{11} + (A_{21} - A_{12}) \leq A_{11}$  ( $\because A_{21} \leq A_{12}$ )

$$\therefore k_1 \geq k_2$$

Now,  $k_3 = A_{11} + A_{21} + A_{31} - A_{12} - A_{22}$

$$= A_{11} + A_{21} - A_{12} + (A_{31} - A_{22}) = k_2 + (A_{31} - A_{22}) \leq k_2 \text{ (}\because A_{31} \leq A_{22}\text{)}$$

Therefore,  $k_3 \leq k_2 \leq k_1$  or  $k_1 \geq k_2 \geq k_3$ .

Continuing in this way, we can have  $k_1 \geq k_2 \geq k_3 \geq \dots \geq k_n$ , a monotonically decreasing sequence.

**Corollary 1:** The total rental cost of machines is same for all the sequences, if

$$A_{i1} \leq A_{i2} \text{ for all } i, j, i \neq j.$$

**Proof:** The total elapsed time  $T(S) = \sum_{i=1}^n A_{i2} + k_1 = \sum_{i=1}^n A_{i2} + A_{11}$ .

It implies that under rental policy P the total elapsed time on machine  $M_2$  is same for all the sequences thereby the rental cost of machines is same for all the sequences.

**7. Theorem**

If  $A_{i1} \geq A_{j2}$  for all  $i, j, i \neq j$ , then  $K_1, K_2, \dots, K_n$  is a monotonically increasing sequence, where  $K_n = \sum_{i=1}^n A_{i1} - \sum_{i=1}^{n-1} A_{i2}$ .

**Proof:** Let  $K_n = \sum_{i=1}^n A_{i1} - \sum_{i=1}^{n-1} A_{i2}$

Let  $A_{i1} \geq A_{j2}$  for all  $i, j, i \neq j$  i.e.,  $\min A_{i1} \geq \max A_{j2}$  for all  $i, j, i \neq j$

Here  $k_1 = A_{11}$

$k_2 = A_{11} + A_{21} - A_{12} = A_{11} + (A_{21} - A_{12}) \geq k_1$  ( $\because A_{21} \geq A_{12}$ )

Therefore,  $k_2 \geq k_1$ .

Also,  $k_3 = A_{11} + A_{21} + A_{31} - A_{12} - A_{22} = A_{11} + A_{21} - A_{12} + (A_{31} - A_{22})$

$= k_2 + (A_{31} - A_{22}) \geq k_2$  ( $\because A_{31} \geq A_{22}$ )

Hence,  $k_3 \geq k_2 \geq k_1$ .

Continuing in this way, we can have  $k_1 \leq k_2 \leq k_3 \dots \leq k_n$ , a monotonically increasing sequence.

**Corollary 2:** The total elapsed time of machines is same for all the possible sequences, if  $A_{i1} \geq A_{j2}$  for all  $i, j, i \neq j$ .

Proof: The total elapsed time

$$T(S) = \sum_{i=1}^n A_{i2} + k_n = \sum_{i=1}^n A_{i2} + \left( \sum_{i=1}^n A_{i1} - \sum_{i=1}^{n-1} A_{i2} \right) = \sum_{i=1}^n A_{i1} + \left( \sum_{i=1}^n A_{i2} - \sum_{i=1}^{n-1} A_{i2} \right) = \sum_{i=1}^n A_{i1} + A_{n2}$$

Therefore total elapsed time of machines is same for all the sequences.

**8. Assumptions**

1. Jobs are independent to each other. Let n jobs be processed through two machines  $M_1$  and  $M_2$  in order  $M_1M_2$
2. Machine breakdown is not considered.
3. Pre-emption is not allowed.
4.  $0 \leq p_{i1} \leq 1, 0 \leq p_{i2} \leq 1, \sum p_{i1} = 1$  and  $\sum p_{i2} = 1$
5. Weighted flow time has the following structural relation  
 i.e. Either  $G_i \geq H_i$   
 or  $G_i \leq H_i$  for all  $i$

**9. Algorithm**

**Step 1:** Calculate the expected processing times,  $A_{ij} = a_{ij} \times p_{ij}; j$

**Step 2:** Compute  $A'_{i1} = A_{i1} + t_{i1 \rightarrow 2}$   
 $A'_{i2} = A_{i2} + t_{i1 \rightarrow 2}$

**Step 3:** Calculate weighted flow time  $G_i$  &  $H_i$  as follow

If  $\min (A'_{i1}, A'_{i2}) = A'_{i1}$

$$\text{Then } G_i = \frac{(A'_{i1} + w_i)}{w_i}, \quad H_i = \frac{A'_{i2}}{w_i}$$

And

If  $\min (A'_{i1}, A'_{i2}) = A'_{i2}$

$$\text{Then } G_i = \frac{A'_{i1}}{w_i} \quad H_i = \frac{(A'_{i2} + w_i)}{w_i}$$

**Step 4:** Take equivalent job  $\beta = (k,m)$  and calculate processing time  $G_\beta$  and  $H_\beta$  on the guide lines of Maggu & Dass (1977) as follows:

$$G_\beta = G_k + G_m - \min (G_m, H_m)$$

$$H_\beta = H_k + H_m - \min (G_m, H_m)$$

**Step 5:** Define a new reduced problem with processing time  $G_i$  &  $H_i$  obtained in Step 3 & Step 4.

**Step 6:** Check the structural relationship

Either  $G_i \geq H_i$

or  $G_i \leq H_i$ , for all  $i$

if the structural relation hold good go to Step 7 other wise reduce the problem in the required structured form.

**Step 7:** If  $J_1 \neq J_n$  then put  $J_1$  on the first position and  $J_n$  as the last position and go to step 9 otherwise go to step 7.

**Step 8:** Take the difference of processing time of job  $J_1$  on  $M_1$  from job  $J_2$  (say) having next maximum processing time on  $M_1$  call this difference as  $G_1$ . also take the difference of processing time of job  $J_n$  on  $M_2$  from job  $J_{n-1}$  (say) having next minimum processing time on  $M_2$ . Call the difference as  $G_2$ .

**Step 9:** If  $G_1 \leq G_2$  put  $J_n$  on the last position and  $J_2$  on the first position otherwise put  $J_1$  on 1<sup>st</sup> position and  $J_{n-1}$  on the last position.

**Step 10:** Arrange the remaining (n-2) jobs between 1<sup>st</sup> job & last job in any order, thereby we get the sequences  $S_1, S_2 \dots S_r$ .

**Step 11:** Compute in - out table for any one (say  $S_1$ ) of the sequence  $S_1, S_2, \dots, S_n$ .

**Step 12:** Compute the total completion time  $CT(S_k)$ .  
( $S_k$ )

**Step 13:** Calculate utilization time  $U_2$  of 2<sup>nd</sup> machine where

$$U_2(S_1) = CT(S_k) - A_{i1}(S_1);$$

**Step 12:** Find rental cost

$$R(S_1) = \sum_{i=1}^n A_{i1}(S_1) \times C_1 + U_2(S_1) \times C_2$$

where  $C_1$  &  $C_2$  are the rental cost per unit time of 1<sup>st</sup> & 2<sup>nd</sup> machine respectively.

### 10. Numerical Illustration

Consider 5 jobs, 2 machines problem to minimize the rental cost. The processing times with probabilities, transportation time  $t_i$  of  $i^{\text{th}}$  job from machine  $M_1$  to machine  $M_2$  and weight in jobs  $w_i$  are given in the following table. Let  $\beta = (2,4)$  as equivalent job for job block (2,4). The rental cost per unit time for machines  $M_1$  and  $M_2$  are 10 units and 5 units respectively.

Jobs	Machine M <sub>1</sub>		t <sub>i1→2</sub>	Machine M <sub>2</sub>		Weight of jobs
	a <sub>i1</sub>	p <sub>i1</sub>		a <sub>i2</sub>	p <sub>i2</sub>	
1	140	.2	5	90	.2	1
2	160	.3	3	110	.1	2
3	130	.2	6	70	.2	3
4	180	.2	2	80	.2	1
5	220	.1	4	50	.3	2

Table :2

**Solution :** As per step 1: The expected processing time & expected set up times for machines M<sub>1</sub> and M<sub>2</sub> are as follow

Jobs	Machine M <sub>1</sub>		t <sub>i1→2</sub>	Machine M <sub>2</sub>		Weight of jobs
	A <sub>i1</sub>			A <sub>i2</sub>		
1	28.0		5	18.0		1
2	48.0		3	11.0		2
3	26.0		6	14.0		3
4	36.0		2	16.0		1
5	22.0		4	15.0		2

Table : 3

As per step 2: Expected flow time for two machines M<sub>1</sub> and M<sub>2</sub> as follow :

Jobs	Machine M <sub>1</sub>	Machine M <sub>2</sub>	Weight
1	A' <sub>i1</sub>	A' <sub>i2</sub>	w <sub>i</sub>
1	33.0	23.0	1
2	51.0	14.0	2
3	32.0	20.0	3
4	38.0	18.0	1
5	26.0	19.0	2

Table : 4

As per step 3: Weighted flow time for machines M<sub>1</sub> and M<sub>2</sub> as follow :

Jobs	Machine M <sub>1</sub>	Machine M <sub>2</sub>
i	G <sub>i</sub>	H <sub>i</sub>
1	33.0	24.0
2	25.5	8.0
3	10.66	7.66
4	38.0	19.0
5	13.0	10.5

Table : 5

$$G_{\beta} = G_2 + G_4 - \min(G_4, H_2) = 25.5 + 38.0 - 8.0 = 55.5$$

$$H_{\beta} = H_2 + H_4 - \min(G_4, H_2) = 8.0 + 19.0 - 8.0 = 19.0$$

As per step 5: the new reduced problem become as under:

Jobs	Machine M <sub>1</sub>	Machine M <sub>2</sub>
i	G <sub>i</sub>	H <sub>i</sub>
1	33.0	24.0
β	55.5	19.0
3	10.66	7.66
5	13.0	10.5

Table : 6

Here, G<sub>i</sub> ≥ H<sub>i</sub> for all i.

As per step 7 max G<sub>i</sub> = 55.5 which is for job β i.e. J<sub>1</sub> = β

And min H<sub>i</sub> = 7.66 which is for job 3 i.e. J<sub>n</sub> = 3.

Since  $J_1 \neq J_n$ , we put  $J_1 = \beta$  on the first position

And  $J_n = 3$  on the last position

Therefore the optimal sequences are  $S_1 = \beta - 1 - 5 - 3 = 2 - 4 - 1 - 5 - 3$  .

$S_2 = \beta - 5 - 1 - 3 = 2 - 4 - 5 - 1 - 3$

Due our structural conditions the total elapsed time is same for all these 2 possible sequences  $S_1, S_2$ ; say for  $S_1 = 2 - 4 - 1 - 5 - 3$  is :

Jobs	Machine $M_1$	Machine $M_2$
i	In-Out	In-Out
2	0-48	51-62
4	48-84	86-102
1	84-112	117-135
5	112-134	138-153
3	134-160	166-180

Table : 7

Therefore, the total elapsed time =  $CT(S_1) = 180$  units

Utilization time of machine  $M_2 = U_2(S_1) = 180 - 51 = 129$  units

Also  $\sum_{i=1}^n A_{i1} = 160$  units.

Therefore the total rental cost for each of the sequence ( $S_k$ );  $k = 1, 2$  is

$$R(S_k) = 160 \times 10 + 129 \times 5 = 1600 + 645 = 2245 \text{ units.}$$

**11. Remarks**

a. If we solve the same problem by Johnson’s methods we get the optimal sequence as  $S = 1 - 2 - 4 - 5 - 3$ . The in - out flow table is:

Jobs	Machine $M_1$	Machine $M_2$
I	In - Out	In - Out
1	0-28	33-51
2	28-76	79-90
4	76-112	114-130
5	112-134	138-153
3	134-160	166-180

Therefore, the total elapsed time =  $CT(S) = 180$  units

Utilization time of machine  $M_2 = U_2(S) = 147$  units

Also  $\sum_{i=1}^n A_{i1} = 160$  units.

Therefore the total rental cost is

$$R(S_k) = 160 \times 10 + 147 \times 5 = 1600 + 735 = 2335 \text{ units.}$$

- b. Equivalent job formation is associative in nature i.e. block  $((k, m)n) = ((k)m, n)$   
c. The equivalent job formation rule is non commutative i.e. block  $(k, m) \neq (m, k)$  .  
d. If assumptions 4 and job weightage and transportation is not included then result tally with [15].

### CONCLUSION

The algorithm proposed here for specially structured two stage flow shop scheduling problem in which processing time associated with probabilities including transportation time, job weightage and job block criteria is more efficient as compared to the algorithm proposed by Johnson (1954) to find an optimal sequence to minimize the utilization time of the machines and hence their rental cost. The study may further be extended by considering various parameters like breakdown effect, set up time etc.

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